

# **NATIONAL COMPETITION COUNCIL**

## **Section 1: Overview, appropriations and budget measures summary**

### **OVERVIEW**

The role of the National Competition Council (NCC) is to oversight and assist the implementation of National Competition Policy and related reforms outlined in frameworks developed and agreed by all Australian governments. Its responsibilities also include assisting public awareness of governments' competition reform agendas, recommending on the design and coverage of infrastructure access regimes under Part IIIA of the *Trade Practices Act 1974*, and assessing whether the Commonwealth, States and Territories have made satisfactory progress towards their commitments to competition policy reform.

Through constructive engagement with governments the NCC works towards completing the reform program agreed in April 1995. The NCC also helps the community to become better attuned to the scope and potential favourable outcomes of competition reform. This approach facilitates increased competition to be introduced where it will result in greater economic growth, less unemployment, better social outcomes and the better use of resources for the benefit of all Australians. This vision is embodied in the Council's mission: 'To help raise the living standards of the Australian community by ensuring that conditions for competition prevail throughout the economy that promote growth, innovation and productivity'.

### **APPROPRIATIONS**

The total appropriation for the NCC in the 2002-03 Budget is \$3.6 million. Table 1.1 on the following page provides this detail.

**National Competition Council — appropriations 2002-03**  
**Table 1.1: Appropriations and other revenue (\$'000)**

| Outcome                                                                                                                                             | Agency (price of outputs) (\$'000)       |                                           |                                 | Administered (\$'000)          |                                              |                                   | Total   |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|-------------------------------------------|---------------------------------|--------------------------------|----------------------------------------------|-----------------------------------|---------|
|                                                                                                                                                     | Revenue from government (appropriations) | Revenue from other sources <sup>(3)</sup> | Price of outputs <sup>(2)</sup> | Annual appropriations (\$'000) | Special appropriations                       | Total administered appropriations |         |
|                                                                                                                                                     | Bill No. 1                               |                                           |                                 | Bill No. 1                     | Bill No. 2                                   |                                   |         |
|                                                                                                                                                     | (A)                                      | (B)                                       | (C = A+B)                       | (D)                            | (E = C+D)                                    | (F)                               | (G)     |
|                                                                                                                                                     |                                          |                                           | (C1) <sup>(1)</sup>             |                                | (E1) <sup>(1)</sup>                          |                                   | (H)     |
|                                                                                                                                                     |                                          |                                           |                                 |                                |                                              | (I = F+G+H)                       | (J=C+I) |
| Outcome 1 — The achievement of effective and fair competition reforms and better use of Australia's infrastructure for the benefit of the community |                                          |                                           |                                 |                                |                                              |                                   |         |
|                                                                                                                                                     | 3,604                                    | -                                         | 3,604                           | 32                             | 3,636                                        | -                                 | 3,604   |
|                                                                                                                                                     |                                          |                                           |                                 |                                |                                              |                                   |         |
| <b>Total</b>                                                                                                                                        | 3,604                                    | -                                         | (K1) <sup>(1)</sup> 3,604       | 1% 32                          | 100% 3,636                                   | -                                 | 3,604   |
|                                                                                                                                                     |                                          |                                           |                                 |                                | Agency capital (equity injections and loans) |                                   |         |
|                                                                                                                                                     |                                          |                                           |                                 |                                | Administered capital                         |                                   |         |
|                                                                                                                                                     |                                          |                                           |                                 |                                | Total appropriations                         |                                   | 3,604   |

1. References C1 and E1 refer to information provided in Table 2.1. K1 refers to information provided in Table 3.1, Budgeted Statement of Financial Performance.

2. Refer to Budgeted Statement of Financial Performance in Table 3.1 for application of agency revenue.

3. Revenue from other sources includes other revenue from government (for example, resources free of charge) and revenue from other sources (for example, sales of goods and services). Non-appropriated agency revenues are detailed in Appendix 1.

Note: Percentage figures indicate the percentage contribution of revenue from government (agency appropriations) to the total price of outputs, by outcome.

## **EQUITY INJECTIONS AND LOANS**

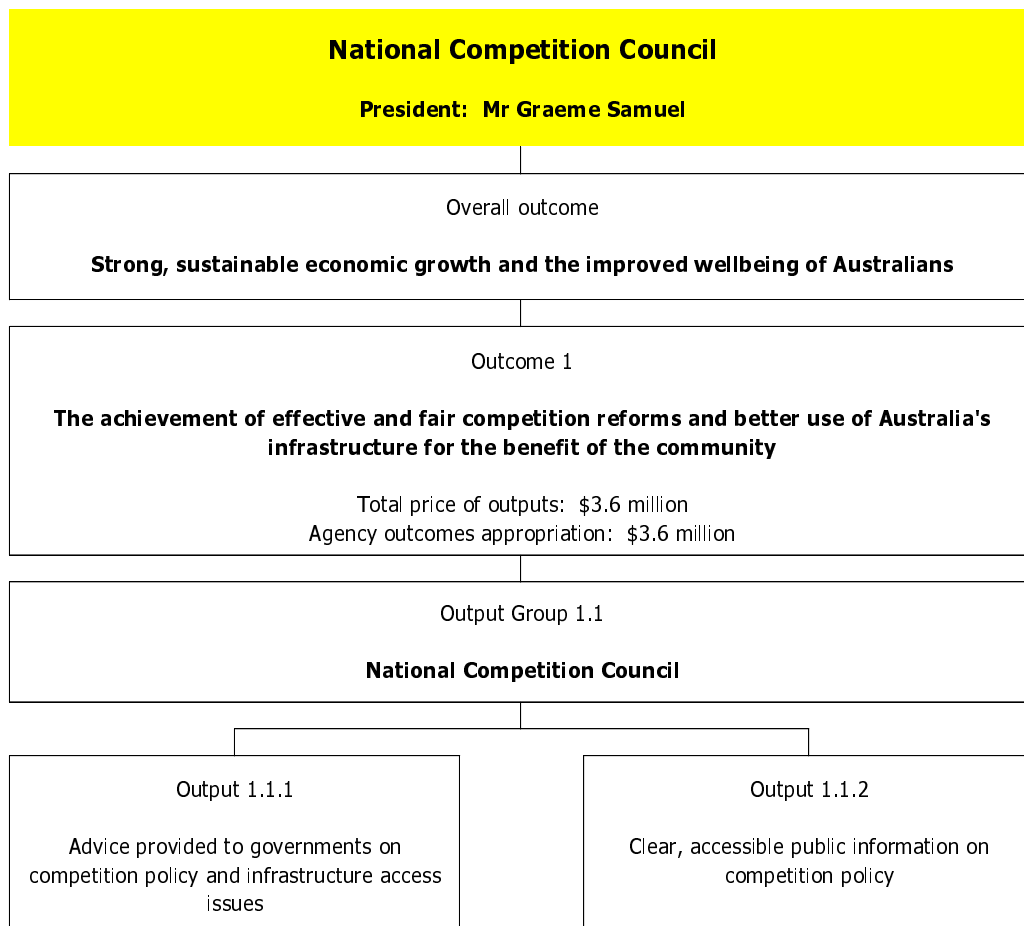
The NCC does not have an appropriation for an equity injection or loan in the 2002-03 Budget.

## Section 2: Outcomes and outputs information

### OUTCOMES AND OUTPUT GROUPS

Map 2 shows the relationship between Government outcomes and the contributing outputs for the National Competition Council (NCC). Financial detail for Outcome 1 by output appears in Table 2.1 while non-financial information for Outcome 1 appears in Table 2.2.

**Map 2: Outcomes and output groups**



## CHANGES TO OUTCOMES AND OUTPUTS

There is no change to the outcome or outputs from the previous year.

## OUTCOME 1 — DESCRIPTION

**The achievement of effective and fair competition reforms and better use of Australia's infrastructure for the benefit of the community.**

### Measures affecting Outcome 1

There are no measures for the NCC in the 2002-03 Budget.

## OUTCOME 1 — RESOURCING

Table 2.1 shows how the 2002-03 appropriations translate to total resourcing for Outcome 1, including revenue from government (appropriation), revenue from other sources, and the total price of outputs.

**Table 2.1: Total resources for Outcome 1 (\$'000)**

|                                                                                                      | Estimated<br>actual<br>2001-02<br>\$'000 | Budget<br>estimate<br>2002-03<br>\$'000 |
|------------------------------------------------------------------------------------------------------|------------------------------------------|-----------------------------------------|
| <b>Agency appropriations</b>                                                                         |                                          |                                         |
| Output Group 1.1 - National Competition Council                                                      |                                          |                                         |
| Output 1.1.1 - Advice provided to governments on competition policy and infrastructure access issues | 3,403                                    | 3,404                                   |
| Output 1.1.2 - Clear, accessible public information on competition policy                            | 200                                      | 200                                     |
| <b>Total revenue from government (appropriations)</b>                                                | 3,634                                    | (C1) <sup>(1)</sup> 3,604               |
| <b>Contributing to price of agency outputs</b>                                                       | 99%                                      | 99%                                     |
| <b>Revenue from other sources</b>                                                                    |                                          |                                         |
| Other                                                                                                | 31                                       | 32                                      |
| <b>Total revenue from other sources</b>                                                              | 31                                       | 32                                      |
| <b>Total price from agency outputs</b>                                                               |                                          |                                         |
| (Total revenue from government and from other sources)                                               | 3,634                                    | 3,636                                   |
| <b>Total estimated resourcing for Outcome 1</b>                                                      |                                          |                                         |
| (Total price of outputs and administered appropriations)                                             | 3,634                                    | (E1) <sup>(1)</sup> 3,636               |
|                                                                                                      | 2001-02                                  | 2002-03                                 |
| <b>Average staffing level (number)</b>                                                               | 21                                       | 21                                      |

(1) C1 and E1 show the links back to Table 1.1.

## OUTCOME 1 — CONTRIBUTION OF OUTPUTS

The NCC pursues goals and strategies that allow it to provide advice to governments on competition policy and infrastructure access and public information on competition policy. These goals and strategies work towards the achievement of effective and fair competition reforms and better use of Australia's infrastructure for the benefit of the community.

## PERFORMANCE INFORMATION FOR OUTCOME 1

**Table 2.2 Performance information for Outcome 1**

| Performance information for agency outputs                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Output Group 1.1 - National Competition Council                                                      |                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Output 1.1.1 - Advice provided to governments on competition policy and infrastructure access issues | <p>Advice and recommendations meet criteria of robustness, quality and timeliness.</p> <p>Advice and recommendations take into account all relevant considerations and meet Ministers' needs.</p> <p>Recommendations to governments and representations to the Australian Competition Tribunal on access to essential infrastructure services, and responses to reviews requested by governments, are effective and timely.</p> |
| Output 1.1.2 - Clear, accessible public information on competition policy                            | <p>Publications and explanatory material, including the Annual Report and the Council's website are comprehensive and meet deadlines, and information provided is effective in promoting understanding of competition reform, policy and processes.</p>                                                                                                                                                                         |

## EVALUATIONS

Internal, informal monitoring of the NCC's performance and output is undertaken on a continuous basis.

## Section 3: Budgeted financial statements

The budgeted financial statements will form the basis of the financial statements that will appear in the NCC's 2001-02 Annual Report and form the basis for the Council's input into the Whole of Government Accounts. The financial statements should be read in conjunction with the accompanying notes.

The budgeted financial statements have been prepared in accordance with the Goods and Services Tax (GST) accounting guidelines of the Urgent Issues Group (UIG) of the Australian Accounting Standards Board. The UIG consensus requires that expenses and assets be accounted for net of recoverable GST, revenues be accounted for net of GST payable and that cash flows and accounts payable and receivable be reported gross. Appropriations are thus net of recoverable GST amounts.

### **AGENCY FINANCIAL STATEMENTS**

#### **Budgeted agency statement of financial performance**

This statement provides a picture of the expected financial results for the NCC by identifying full accrual expenses and revenues. It highlights whether the NCC is operating at a sustainable level.

#### **Budgeted agency statement of financial position**

This statement shows the financial position of the NCC. It enables decision-makers to track the management of the NCC's assets and liabilities.

#### **Budgeted agency statement of cash flows**

This statement identifies expected cash flows from operating activities, investing activities and financing activities.

#### **Agency capital budget statement**

This statement shows all proposed capital expenditure funded through the Budget as appropriations or from internal sources.

#### **Agency non-financial assets — summary of movement**

This statement shows the movement in NCC's non-financial assets over the budget year 2002-03.

**Table 3.1: Budgeted Agency Statement of Financial Performance  
for the period ended 30 June**

|                                                                                            | Estimated<br>actual<br>2001-02<br>\$'000 | Budget<br>estimate<br>2002-03<br>\$'000 | Forward<br>estimate<br>2003-04<br>\$'000 | Forward<br>estimate<br>2004-05<br>\$'000 | Forward<br>estimate<br>2005-06<br>\$'000 |
|--------------------------------------------------------------------------------------------|------------------------------------------|-----------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|
| <b>Revenues from ordinary activities</b>                                                   |                                          |                                         |                                          |                                          |                                          |
| Revenue from government                                                                    | 3,603                                    | (K1) <sup>(1)</sup> 3,604               | 3,674                                    | 3,716                                    | 3,794                                    |
| Sales of goods and services                                                                | -                                        | -                                       | -                                        | -                                        | -                                        |
| Interest                                                                                   | -                                        | -                                       | -                                        | -                                        | -                                        |
| Dividends                                                                                  | -                                        | -                                       | -                                        | -                                        | -                                        |
| Proceeds from sales of assets                                                              | -                                        | -                                       | -                                        | -                                        | -                                        |
| Net foreign exchange gains                                                                 | -                                        | -                                       | -                                        | -                                        | -                                        |
| Other                                                                                      | 31                                       | 32                                      | 32                                       | 33                                       | 33                                       |
| <b>Total revenues from<br/>ordinary activities</b>                                         | <b>3,634</b>                             | <b>3,636</b>                            | <b>3,706</b>                             | <b>3,749</b>                             | <b>3,827</b>                             |
| <b>Expenses from ordinary activities<br/>(excluding borrowing costs<br/>expense)</b>       |                                          |                                         |                                          |                                          |                                          |
| Employees                                                                                  | 1,943                                    | 2,005                                   | 2,054                                    | 2,069                                    | 2,115                                    |
| Suppliers                                                                                  | 1,553                                    | 1,570                                   | 1,593                                    | 1,622                                    | 1,655                                    |
| Grants                                                                                     | -                                        | -                                       | -                                        | -                                        | -                                        |
| Depreciation and amortisation                                                              | 59                                       | 61                                      | 59                                       | 58                                       | 57                                       |
| Write-down of assets                                                                       | -                                        | -                                       | -                                        | -                                        | -                                        |
| Value of assets sold                                                                       | -                                        | -                                       | -                                        | -                                        | -                                        |
| Net foreign exchange losses                                                                | -                                        | -                                       | -                                        | -                                        | -                                        |
| Other                                                                                      | -                                        | -                                       | -                                        | -                                        | -                                        |
| <b>Total expenses from ordinary<br/>activities (excluding borrowing<br/>costs expense)</b> | <b>3,555</b>                             | <b>3,636</b>                            | <b>3,706</b>                             | <b>3,749</b>                             | <b>3,827</b>                             |
| Borrowing costs expense                                                                    | -                                        | -                                       | -                                        | -                                        | -                                        |
| <b>Net surplus or deficit from<br/>ordinary activities</b>                                 | <b>79</b>                                | <b>-</b>                                | <b>-</b>                                 | <b>-</b>                                 | <b>-</b>                                 |
| Gain or loss on extraordinary items                                                        | -                                        | -                                       | -                                        | -                                        | -                                        |
| <b>Net surplus or deficit</b>                                                              | <b>-</b>                                 | <b>-</b>                                | <b>-</b>                                 | <b>-</b>                                 | <b>-</b>                                 |
| Capital use charge                                                                         | -                                        | -                                       | -                                        | -                                        | -                                        |
| <b>Net surplus or deficit<br/>after capital use charge</b>                                 | <b>-</b>                                 | <b>-</b>                                | <b>-</b>                                 | <b>-</b>                                 | <b>-</b>                                 |

(1) K1 — shows the link back to Table 1.1.



**Table 3.2: Budgeted Agency Statement of Financial Position  
as at 30 June**

|                                      | Estimated<br>actual<br>2001-02<br>\$'000 | Budget<br>estimate<br>2002-03<br>\$'000 | Forward<br>estimate<br>2003-04<br>\$'000 | Forward<br>estimate<br>2004-05<br>\$'000 | Forward<br>estimate<br>2005-06<br>\$'000 |
|--------------------------------------|------------------------------------------|-----------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|
| <b>ASSETS</b>                        |                                          |                                         |                                          |                                          |                                          |
| <b>Financial assets</b>              |                                          |                                         |                                          |                                          |                                          |
| Cash                                 | 45                                       | 79                                      | 133                                      | 146                                      | 159                                      |
| Receivables                          | 10                                       | 10                                      | 10                                       | 10                                       | 10                                       |
| Investments                          | 197                                      | 117                                     | 117                                      | 117                                      | 117                                      |
| Accrued revenues                     | -                                        | -                                       | -                                        | -                                        | -                                        |
| Other                                | -                                        | -                                       | -                                        | -                                        | -                                        |
| <b>Total financial assets</b>        | <b>252</b>                               | <b>206</b>                              | <b>260</b>                               | <b>273</b>                               | <b>286</b>                               |
| <b>Non-financial assets</b>          |                                          |                                         |                                          |                                          |                                          |
| Land and buildings                   | 20                                       | 87                                      | 28                                       | 5                                        | -                                        |
| Infrastructure, plant and equipment  | 21                                       | -                                       | 5                                        | 15                                       | 7                                        |
| Inventories                          | -                                        | -                                       | -                                        | -                                        | -                                        |
| Intangibles                          | -                                        | -                                       | -                                        | -                                        | -                                        |
| Other                                | 26                                       | 26                                      | 26                                       | 26                                       | 26                                       |
| <b>Total non-financial assets</b>    | <b>67</b>                                | <b>113</b>                              | <b>59</b>                                | <b>46</b>                                | <b>33</b>                                |
| <b>Total assets</b>                  | <b>319</b>                               | <b>319</b>                              | <b>319</b>                               | <b>319</b>                               | <b>319</b>                               |
| <b>LIABILITIES</b>                   |                                          |                                         |                                          |                                          |                                          |
| <b>Debt</b>                          |                                          |                                         |                                          |                                          |                                          |
| Loans                                | -                                        | -                                       | -                                        | -                                        | -                                        |
| Leases                               | -                                        | -                                       | -                                        | -                                        | -                                        |
| Deposits                             | -                                        | -                                       | -                                        | -                                        | -                                        |
| Overdrafts                           | -                                        | -                                       | -                                        | -                                        | -                                        |
| Other                                | -                                        | -                                       | -                                        | -                                        | -                                        |
| <b>Total debt</b>                    | <b>-</b>                                 | <b>-</b>                                | <b>-</b>                                 | <b>-</b>                                 | <b>-</b>                                 |
| <b>Provisions and payables</b>       |                                          |                                         |                                          |                                          |                                          |
| Employees                            | 481                                      | 481                                     | 481                                      | 481                                      | 481                                      |
| Suppliers                            | 35                                       | 35                                      | 35                                       | 35                                       | 35                                       |
| Grants                               | -                                        | -                                       | -                                        | -                                        | -                                        |
| Other                                | -                                        | -                                       | -                                        | -                                        | -                                        |
| <b>Total provisions and payables</b> | <b>516</b>                               | <b>516</b>                              | <b>516</b>                               | <b>516</b>                               | <b>516</b>                               |
| <b>Total liabilities</b>             | <b>516</b>                               | <b>516</b>                              | <b>516</b>                               | <b>516</b>                               | <b>516</b>                               |
| <b>EQUITY</b>                        |                                          |                                         |                                          |                                          |                                          |
| Capital                              | -                                        | -                                       | -                                        | -                                        | -                                        |
| Reserves                             | -                                        | -                                       | -                                        | -                                        | -                                        |
| Accumulated surpluses or deficits    | (197)                                    | (197)                                   | (197)                                    | (197)                                    | (197)                                    |
| <b>Total equity</b>                  | <b>(197)</b>                             | <b>(197)</b>                            | <b>(197)</b>                             | <b>(197)</b>                             | <b>(197)</b>                             |
| <b>Current liabilities</b>           | <b>35</b>                                | <b>35</b>                               | <b>35</b>                                | <b>35</b>                                | <b>35</b>                                |
| <b>Non-current liabilities</b>       | <b>481</b>                               | <b>481</b>                              | <b>481</b>                               | <b>481</b>                               | <b>481</b>                               |
| <b>Current assets</b>                | <b>252</b>                               | <b>206</b>                              | <b>260</b>                               | <b>273</b>                               | <b>286</b>                               |
| <b>Non-current assets</b>            | <b>67</b>                                | <b>113</b>                              | <b>59</b>                                | <b>46</b>                                | <b>33</b>                                |

**Table 3.3: Budgeted Agency Statement of Cash Flows  
for the period ended 30 June**

|                                                | Estimated<br>actual<br>2001-02<br>\$'000 | Budget<br>estimate<br>2002-03<br>\$'000 | Forward<br>estimate<br>2003-04<br>\$'000 | Forward<br>estimate<br>2004-05<br>\$'000 | Forward<br>estimate<br>2005-06<br>\$'000 |
|------------------------------------------------|------------------------------------------|-----------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|
| <b>OPERATING ACTIVITIES</b>                    |                                          |                                         |                                          |                                          |                                          |
| <b>Cash received</b>                           |                                          |                                         |                                          |                                          |                                          |
| Appropriations for outputs                     | 3,604                                    | 3,604                                   | 3,674                                    | 3,716                                    | 3,794                                    |
| Interest                                       | 10                                       | 10                                      | 11                                       | 11                                       | 12                                       |
| Other                                          | 184                                      | 21                                      | 21                                       | 22                                       | 22                                       |
| <b>Total cash received</b>                     | <b>3,798</b>                             | <b>3,635</b>                            | <b>3,706</b>                             | <b>3,749</b>                             | <b>3,828</b>                             |
| <b>Cash used</b>                               |                                          |                                         |                                          |                                          |                                          |
| Employees                                      | 1,981                                    | 2,005                                   | 2,053                                    | 2,069                                    | 2,115                                    |
| Suppliers                                      | 1,850                                    | 1,569                                   | 1,594                                    | 1,622                                    | 1,656                                    |
| <b>Total cash used</b>                         | <b>3,831</b>                             | <b>3,574</b>                            | <b>3,647</b>                             | <b>3,691</b>                             | <b>3,771</b>                             |
| <b>Net cash from operating activities</b>      | <b>(33)</b>                              | <b>61</b>                               | <b>59</b>                                | <b>58</b>                                | <b>57</b>                                |
| <b>INVESTING ACTIVITIES</b>                    |                                          |                                         |                                          |                                          |                                          |
| <b>Cash used</b>                               |                                          |                                         |                                          |                                          |                                          |
| Purchases of property, plant and equipment     | -                                        | 107                                     | 5                                        | 45                                       | 45                                       |
| <b>Total cash used</b>                         | <b>-</b>                                 | <b>107</b>                              | <b>5</b>                                 | <b>45</b>                                | <b>45</b>                                |
| <b>Net cash from investing activities</b>      | <b>-</b>                                 | <b>(107)</b>                            | <b>(5)</b>                               | <b>(45)</b>                              | <b>(45)</b>                              |
| <b>FINANCING ACTIVITIES</b>                    |                                          |                                         |                                          |                                          |                                          |
| <b>Net increase (decrease) in cash held</b>    | <b>(33)</b>                              | <b>(46)</b>                             | <b>54</b>                                | <b>13</b>                                | <b>12</b>                                |
| Cash at the beginning of the reporting period* | 275                                      | 242                                     | 196                                      | 250                                      | 263                                      |
| Cash at the end of the reporting period*       | 242                                      | 196                                     | 250                                      | 263                                      | 275                                      |

\* Includes cash and investments.

**Table 3.4: Agency Capital Budget Statement**

|                                           | Estimated<br>actual<br>2001-02<br>\$'000 | Budget<br>estimate<br>2002-03<br>\$'000 | Forward<br>estimate<br>2003-04<br>\$'000 | Forward<br>estimate<br>2004-05<br>\$'000 | Forward<br>estimate<br>2005-06<br>\$'000 |
|-------------------------------------------|------------------------------------------|-----------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|
| <b>PURCHASE OF NON CURRENT<br/>ASSETS</b> |                                          |                                         |                                          |                                          |                                          |
| Funded by capital appropriation           | -                                        | -                                       | -                                        | -                                        | -                                        |
| Funded internally by<br>agency resources  | -                                        | 107                                     | 5                                        | 45                                       | 45                                       |
| <b>Total</b>                              | -                                        | 107                                     | 5                                        | 45                                       | 45                                       |

**Table 3.5: Agency Non-financial Assets — Summary of Movement (Budget year 2002-03)**

|                                      | Land   | Buildings | Total land and buildings | Specialist military equipment | Other infrastructure plant and equipment | Infrastructure plant and equipment | Intangibles | Total  |
|--------------------------------------|--------|-----------|--------------------------|-------------------------------|------------------------------------------|------------------------------------|-------------|--------|
|                                      | \$'000 | \$'000    | \$'000                   | \$'000                        | \$'000                                   | \$'000                             | \$'000      | \$'000 |
| Carrying amount at the start of year | -      | 20        | 20                       | -                             | 21                                       | 21                                 | -           | 41     |
| Additions                            | -      | 107       | 107                      | -                             | -                                        | -                                  | -           | 107    |
| Disposals                            | -      | -         | -                        | -                             | -                                        | -                                  | -           | -      |
| Revaluation increments               | -      | -         | -                        | -                             | -                                        | -                                  | -           | -      |
| Recoverable amount write-downs       | -      | -         | -                        | -                             | -                                        | -                                  | -           | -      |
| Net transfers free of charge         | -      | -         | -                        | -                             | -                                        | -                                  | -           | -      |
| Depreciation/amortisation expense    | -      | (40)      | (40)                     | -                             | (21)                                     | (21)                               | -           | (61)   |
| Write-off of assets                  | -      | -         | -                        | -                             | -                                        | -                                  | -           | -      |
| Carrying amount at the end of year   | -      | 87        | 87                       | -                             | -                                        | -                                  | -           | 87     |
| <b>Total additions</b>               |        |           |                          |                               |                                          |                                    |             |        |
| Self funded                          | -      | 107       | -                        | -                             | -                                        | -                                  | -           | 107    |
| Appropriations                       | -      | -         | -                        | -                             | -                                        | -                                  | -           | -      |
| <b>Total</b>                         | -      | 107       | -                        | -                             | -                                        | -                                  | -           | 107    |

## **NOTES TO THE FINANCIAL STATEMENTS**

### **Basis of accounting**

The financial statements have been prepared on an accrual basis in accordance with the historical cost convention.

## APPENDIX 1: RECEIPTS FROM INDEPENDENT SOURCES

### Receipts from independent sources

|                                               | Estimated<br>revenue<br>2001-02<br>\$'000 | Estimated<br>revenue<br>2002-03<br>\$'000 |
|-----------------------------------------------|-------------------------------------------|-------------------------------------------|
| <b>AGENCY REVENUE</b>                         |                                           |                                           |
| <b>Non-appropriation agency revenue</b>       |                                           |                                           |
| Sales of goods and services                   | 20                                        | 21                                        |
| Interest                                      | 11                                        | 11                                        |
| <b>Total non-appropriation agency revenue</b> | 31                                        | 32                                        |