

# PRODUCTIVITY COMMISSION

## Section 1: Overview, appropriations and budget measures summary

### AGENCY OVERVIEW

The Productivity Commission (the Commission) is the Commonwealth Government's principal review and advisory body on microeconomic policy and regulation. The Commission's work covers all sectors of the economy. It extends to the public and private sectors and focuses on areas of Commonwealth as well as State and Territory responsibility.

As a review and advisory body the Commission does not have responsibility for implementing government programmes. It carries out research, inquiry, advising and incidental functions prescribed under the *Productivity Commission Act 1998*.

The Commission contributes to well-informed policy decision-making and public understanding on matters relating to Australia's productivity and living standards, based on independent and transparent analysis from a community-wide perspective. It does this by undertaking:

- government commissioned projects;
- performance reporting and other services to government bodies;
- regulation review activities;
- competitive neutrality complaints activities; and
- supporting research and activities and statutory annual reporting.

### APPROPRIATIONS AND RESOURCING

The total appropriation for the Commission in the 2003-04 Budget is \$24.2 million. Table 1.1 on the following page provides this detail.

Table 1.2 details funding provided for new budget measures in 2003-04.

**Productivity Commission — appropriations 2003-04****Table 1.1: Appropriations and other revenue**

| Outcome                                                                                                                                                                                                                                | Agency (price of outputs) \$'000          |                                           |                                 | Administered \$'000                          |                              |                                   | \$'000               |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------|-------------------------------------------|---------------------------------|----------------------------------------------|------------------------------|-----------------------------------|----------------------|
|                                                                                                                                                                                                                                        | Revenues from government (appropriations) | Revenue from other sources <sup>(3)</sup> | Price of outputs <sup>(2)</sup> | Annual appropriations                        | Special appropriations       | Total administered appropriations | Total appropriations |
|                                                                                                                                                                                                                                        | Bill No. 1                                | Special approps                           | Total                           | Bill No. 1 (F)                               | Bill No. 2 (SPPs & NAOs) (G) |                                   |                      |
|                                                                                                                                                                                                                                        | (A)                                       | (B)                                       | (C = A+B) (C1) <sup>(1)</sup>   | (D) (E = C+D) (E1) <sup>(1)</sup>            | (H)                          | (I = F+G+H)                       | (J = C+I)            |
| <b>Outcome 1</b> - Well-informed policy decision-making and public understanding on matters relating to Australia's productivity and living standards, based on independent and transparent analysis from a community-wide perspective | 24,203                                    | -                                         | 24,203                          | 315                                          | 24,518                       | -                                 | 24,203               |
|                                                                                                                                                                                                                                        |                                           |                                           | 99%                             | 1%                                           | 100%                         |                                   |                      |
|                                                                                                                                                                                                                                        | 24,203                                    | (K1) <sup>(1)</sup>                       | 24,203                          | 315                                          | 24,518                       | -                                 | 24,203               |
| <b>Total</b>                                                                                                                                                                                                                           |                                           |                                           |                                 |                                              |                              |                                   |                      |
|                                                                                                                                                                                                                                        |                                           |                                           |                                 | Agency capital (equity injections and loans) |                              |                                   |                      |
|                                                                                                                                                                                                                                        |                                           |                                           |                                 | Administered capital                         |                              |                                   |                      |
|                                                                                                                                                                                                                                        |                                           |                                           |                                 | Total appropriations                         |                              |                                   | 24,203               |

(1) C1 and E1 refer to information provided in Table 2.1, Total resources for Outcome 1. K1 refers to information provided in Table 3.1, Budgeted Agency Statement of Financial Performance.

(2) Refer to Table 3.1, Budgeted Agency Statement of Financial Performance for application of agency revenue.

(3) Revenue from other sources includes other revenues from government (for example, resources free of charge) and revenue from other sources (for example, goods and services). Non-appropriated agency revenues are detailed in Table 1.3.

Note: Percentage figures indicate the percentage contribution of revenues from government (agency appropriations) to the total price of outputs, by outcome.

## MEASURES — PRODUCTIVITY COMMISSION SUMMARY

**Table 1.2: Summary of measures disclosed in the 2003-04 Budget**

| Measure                                                                          | Outcome | Output Groups affected | Appropriations budget 2003-04 \$'000 |                |       | Appropriations forward estimate 2004-05 \$'000 |                |       | Appropriations forward estimate 2005-06 \$'000 |                |       | Appropriations forward estimate 2006-07 \$'000 |                |       |
|----------------------------------------------------------------------------------|---------|------------------------|--------------------------------------|----------------|-------|------------------------------------------------|----------------|-------|------------------------------------------------|----------------|-------|------------------------------------------------|----------------|-------|
|                                                                                  |         |                        | Admin expenses                       | Agency outputs | Total | Admin expenses                                 | Agency outputs | Total | Admin expenses                                 | Agency outputs | Total | Admin expenses                                 | Agency outputs | Total |
| Productivity Commission - reporting on key indicators of Indigenous disadvantage | 1       | 1.1                    | -                                    | 558            | 558   | -                                              | 565            | 565   | -                                              | 578            | 578   | -                                              | 590            | 590   |
|                                                                                  |         |                        |                                      |                |       |                                                |                |       |                                                |                |       |                                                |                |       |

## AGENCY REVENUES

**Table 1.3: Agency revenues**

|                                          | Estimated<br>revenue<br>2002-03<br>\$'000 | Estimated<br>revenue<br>2003-04<br>\$'000 |
|------------------------------------------|-------------------------------------------|-------------------------------------------|
| <b>ESTIMATED AGENCY REVENUES</b>         |                                           |                                           |
| <b>Non-appropriation agency revenues</b> |                                           |                                           |
| Goods and services                       | 220                                       | 280                                       |
| Interest                                 | 135                                       | -                                         |
| Other                                    | 35                                        | 35                                        |
| <b>Total estimated agency revenues</b>   | <b>390</b>                                | <b>315</b>                                |

Revenues from goods and services include rent from the sub-lease of accommodation, sales of publications, sales of surplus equipment and external use of the Commission's library (of which some \$10,000 is due to cost recovery arrangements). Interest will not be received from 2003-04 due to the cessation of the Agency Banking Incentive Scheme.

## EQUITY INJECTIONS AND LOANS

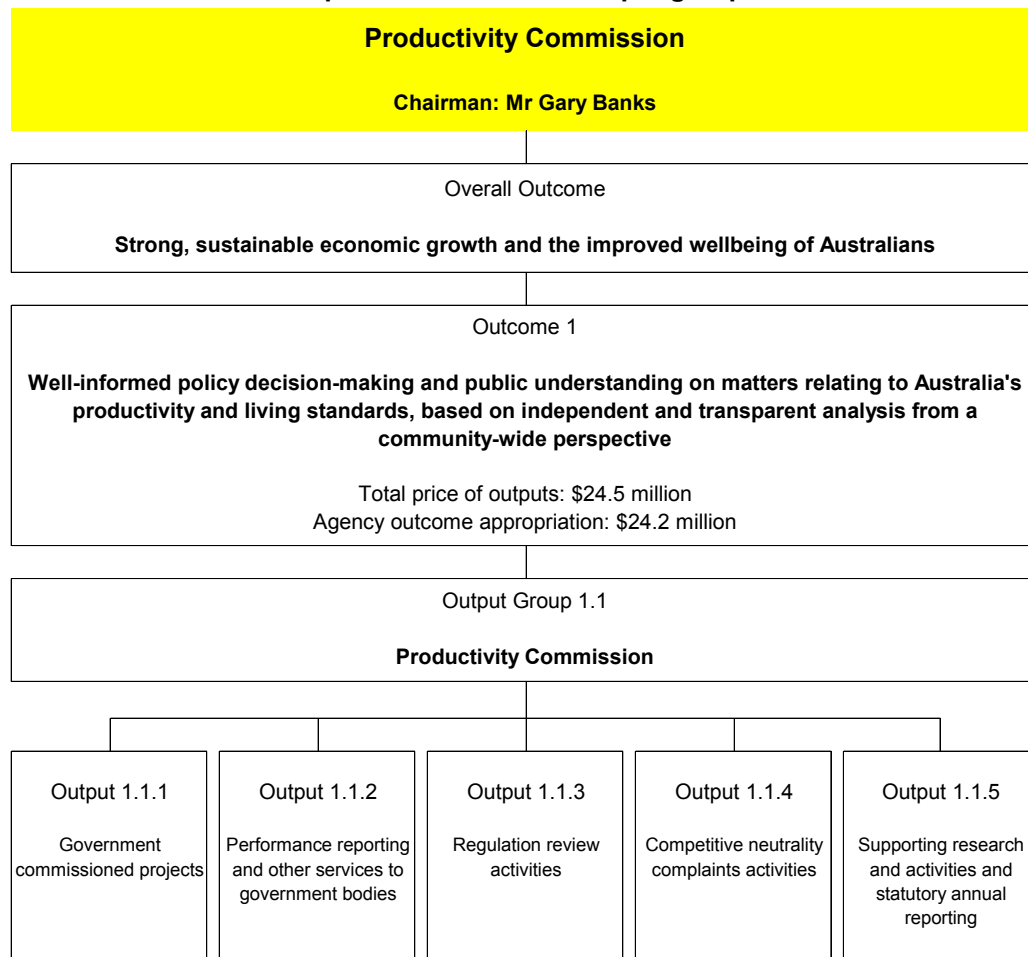
The Commission does not have an appropriation for an equity injection or loan in the 2003-04 Budget.

## Section 2: Outcomes and outputs information

### OUTCOMES AND OUTPUT GROUPS

The map below shows the relationship between Government outcomes and the contributing outputs for the Productivity Commission (the Commission). Financial detail for Outcome 1 by outputs appears in Table 2.1 while non-financial information for Outcome 1 appears in Table 2.2.

**Map 2: Outcomes and output groups**



### **Output cost attribution**

Overheads and other indirect expenses that cannot be attributed directly to outputs are allocated to outputs in proportion to the direct costs (principally salaries) of the activities undertaken within each output.

### **CHANGES TO OUTCOMES AND OUTPUTS**

There are no proposed changes to the outcome or outputs.

### **OUTCOME 1 — DESCRIPTION**

**Well-informed policy decision-making and public understanding on matters relating to Australia's productivity and living standards, based on independent and transparent analysis from a community-wide perspective.**

#### **Measures affecting Outcome 1**

##### **Productivity Commission — reporting on key indicators of Indigenous disadvantage**

The Government will provide the Productivity Commission with additional funding of \$2.4 million over four years, with ongoing funding subject to a review by October 2005, to prepare an annual report on key indicators of Indigenous disadvantage.

As part of the Council of Australian Governments' reconciliation agenda, the objective is to identify key indicators that are of relevance to all Governments and Indigenous stakeholders and that can demonstrate the impact of programme and policy intervention on addressing Indigenous disadvantage.

## OUTCOME 1 — RESOURCING

Table 2.1 shows how the 2003-04 appropriations translate to total resourcing for Outcome 1, including revenues from government (appropriations), revenue from other sources, and the total price of outputs.

**Table 2.1: Total resources for Outcome 1**

|                                                                                     | Estimated<br>actual<br>2002-03<br>\$'000 | Budget<br>estimate<br>2003-04<br>\$'000 |
|-------------------------------------------------------------------------------------|------------------------------------------|-----------------------------------------|
| <b>Agency appropriations</b>                                                        |                                          |                                         |
| Output Group 1.1 - Productivity Commission                                          |                                          |                                         |
| Output 1.1.1 - Government commissioned projects                                     | 9,200                                    | 9,600                                   |
| Output 1.1.2 - Performance reporting and other services<br>to government bodies     | 3,300                                    | 3,900                                   |
| Output 1.1.3 - Regulation review activities                                         | 2,200                                    | 2,300                                   |
| Output 1.1.4 - Competitive neutrality complaints activities                         | 300                                      | 400                                     |
| Output 1.1.5 - Supporting research and activities and statutory<br>annual reporting | 8,014                                    | 8,003                                   |
| <b>Total revenues from government (appropriations)</b>                              | 23,014                                   | (C1) <sup>(1)</sup> 24,203              |
| <b>Contributing to price of agency outputs</b>                                      | 98%                                      | 99%                                     |
| <b>Revenue from other sources</b>                                                   |                                          |                                         |
| Goods and services                                                                  | 220                                      | 280                                     |
| Interest                                                                            | 135                                      | -                                       |
| Other                                                                               | 35                                       | 35                                      |
| <b>Total revenue from other sources</b>                                             | 390                                      | 315                                     |
| <b>Total price from agency outputs</b>                                              |                                          |                                         |
| (Total revenues from government and from other sources)                             | 23,404                                   | (E1) <sup>(1)</sup> 24,518              |
| <b>Total estimated resourcing for Outcome 1</b>                                     |                                          |                                         |
| (Total price of outputs and administered appropriations)                            | 23,404                                   | 24,518                                  |
|                                                                                     | 2002-03                                  | 2003-04                                 |
| <b>Average staffing level (number)</b>                                              | 200                                      | 195                                     |

(1) C1 and E1 show the links back to Table 1.1.

## **OUTCOME 1 — CONTRIBUTION OF OUTPUTS**

The Commission's five outputs derive from its statutory functions. The quantum and scope of the work under each output is largely determined externally (for example, government commissioned projects, regulation impact statement assessments, competitive neutrality complaints investigations). In view of this, the Commission requires the flexibility to vary resources amongst its various outputs.

The effectiveness with which the Commission's outputs contribute to achievement of the outcome is difficult to assess. The Commission is but one source of policy advice on matters relating to Australia's productivity and living standards and many issues are complex and long term. The Commission aims to demonstrate its effectiveness by reporting annually on the relevance, quality, timeliness and cost-effectiveness of its outputs.

An elaboration of the activities covered by each of the outputs is as follows:

### **Output 1: Government commissioned projects**

Public inquiries (for example, review of the *Disability Discrimination Act 1992*, post-2005 textile, clothing and footwear assistance arrangements and review of impacts of native vegetation and biodiversity regulations), case studies and other commissioned work (such as review of mutual recognition).

### **Output 2: Performance reporting and other services to government bodies**

Government services performance reports including new work on key indicators of Indigenous disadvantage, performance monitoring and related research on government trading enterprises.

### **Output 3: Regulation review activities**

Assessments of regulation impact statements, and a range of associated activities such as annual reporting, research, advice and education.

### **Output 4: Competitive neutrality complaints activities**

Investigations of competitive neutrality complaints and associated activities such as research, advice and education.

## Output 5: Supporting research and activities and statutory annual reporting

Statutory annual reporting, research and working papers and associated activities such as submissions, conferences and speeches.

## PERFORMANCE INFORMATION FOR OUTCOME 1

**Table 2.2: Performance information for Outcome 1**

| <b>Performance information for agency outputs</b>                                |                                                                                                                                                                                                                                                                  |
|----------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>Output Group 1.1 - Productivity Commission</b>                                |                                                                                                                                                                                                                                                                  |
| Output 1.1.1 - Government commissioned projects                                  | <p>Capacity to undertake projects to a cost of \$9.6 million.</p> <p>Projects of a high standard, useful to government, undertaken in accordance with required processes and on time.</p>                                                                        |
| Output 1.1.2 - Performance reporting and other services to government bodies     | <p>Capacity to provide reports and services to a cost of \$3.9 million.</p> <p>Reports of a high standard, useful to government, and completed on time.</p>                                                                                                      |
| Output 1.1.3 - Regulation review activities                                      | <p>Capacity to undertake Regulation Impact Statement assessments and associated activities to a cost of \$2.3 million.</p> <p>Regulation Impact Statement assessments and associated activities of a high standard, advice useful to government and on time.</p> |
| Output 1.1.4 - Competitive neutrality complaints activities                      | <p>Capacity to undertake activities to a cost of \$0.4 million.</p> <p>Competitive neutrality complaints successfully resolved within ninety days; associated activities of a high standard and useful to government.</p>                                        |
| Output 1.1.5 - Supporting research and activities and statutory annual reporting | <p>Capacity to undertake annual reporting, research projects and associated activities to a cost of \$8.0 million.</p> <p>Reports, projects and associated activities of a high standard, useful to government, raising community awareness and on time.</p>     |

## **EVALUATIONS**

Evaluation of actual levels of achievement will be shown in the Commission's 2003-04 Annual Report. The framework for evaluation is described in the 2002-03 Annual Report, and will be updated in the 2003-04 Annual Report.

## **Section 3: Budgeted financial statements**

The budgeted financial statements will form the basis of the financial statements that will appear in the Productivity Commission's (the Commission) 2003-04 Annual Report and form the basis for the input into the Whole of Government Accounts. The financial statements should be read in conjunction with the accompanying notes.

The financial statements are prepared consistent with goods and services tax (GST) accounting requirements, as outlined by the Urgent Issues Group (UIG) of the Australian Accounting Standards Board. The UIG consensus requires that expenses and assets be accounted for net of recoverable GST, revenues be accounted for net of GST payable, and that cash flows and accounts payable and receivable are reported gross. Appropriations are thus net of recoverable GST amounts.

### **AGENCY FINANCIAL STATEMENTS**

#### **Budgeted agency statement of financial performance**

This statement provides a picture of the expected financial results for the Commission by identifying full accrual expenses and revenues, which highlights whether the Commission is operating at a sustainable level.

#### **Budgeted agency statement of financial position**

This statement shows the financial position of the Commission. It enables decision makers to track the management of the Commission's assets and liabilities.

#### **Budgeted agency statement of cash flows**

This statement identifies expected cash flows from operating activities, investing activities and financing activities.

#### **Agency capital budget statement**

This statement shows all proposed capital expenditure funded through the Budget as appropriations or from internal sources.

#### **Agency non-financial assets — summary of movement**

This statement shows the movement in the Commission's non-financial assets over the budget year 2003-04.

**Table 3.1: Budgeted Agency Statement of Financial Performance —  
for the period ended 30 June**

|                                                                                            | Estimated<br>actual<br>2002-03<br>\$'000 | Budget<br>estimate<br>2003-04<br>\$'000 | Forward<br>estimate<br>2004-05<br>\$'000 | Forward<br>estimate<br>2005-06<br>\$'000 | Forward<br>estimate<br>2006-07<br>\$'000 |
|--------------------------------------------------------------------------------------------|------------------------------------------|-----------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|
| <b>REVENUES</b>                                                                            |                                          |                                         |                                          |                                          |                                          |
| <b>Revenues from ordinary activities</b>                                                   |                                          |                                         |                                          |                                          |                                          |
| Revenues from government                                                                   | 23,014                                   | (K1) <sup>(1)</sup> 24,203              | 24,441                                   | 24,557                                   | 24,815                                   |
| Goods and services                                                                         | 220                                      | 280                                     | 280                                      | 291                                      | 303                                      |
| Interest                                                                                   | 135                                      | -                                       | -                                        | -                                        | -                                        |
| Other                                                                                      | 35                                       | 35                                      | 35                                       | 35                                       | 35                                       |
| <b>Total revenues from<br/>ordinary activities</b>                                         | <b>23,404</b>                            | <b>24,518</b>                           | <b>24,756</b>                            | <b>24,883</b>                            | <b>25,153</b>                            |
| <b>EXPENSES</b>                                                                            |                                          |                                         |                                          |                                          |                                          |
| <b>Expenses from ordinary activities<br/>(excluding borrowing costs<br/>expense)</b>       |                                          |                                         |                                          |                                          |                                          |
| Employees                                                                                  | 17,772                                   | 17,670                                  | 17,948                                   | 18,254                                   | 18,556                                   |
| Suppliers                                                                                  | 5,443                                    | 5,998                                   | 5,974                                    | 5,950                                    | 5,918                                    |
| Depreciation and amortisation                                                              | 923                                      | 850                                     | 834                                      | 679                                      | 679                                      |
| <b>Total expenses from ordinary<br/>activities (excluding borrowing<br/>costs expense)</b> | <b>24,138</b>                            | <b>24,518</b>                           | <b>24,756</b>                            | <b>24,883</b>                            | <b>25,153</b>                            |
| Borrowing costs expense                                                                    | -                                        | -                                       | -                                        | -                                        | -                                        |
| <b>Operating surplus or deficit<br/>from ordinary activities</b>                           | <b>(734)</b>                             | <b>-</b>                                | <b>-</b>                                 | <b>-</b>                                 | <b>-</b>                                 |
| Gain or loss on extraordinary items                                                        | -                                        | -                                       | -                                        | -                                        | -                                        |
| <b>Net surplus or deficit</b>                                                              | <b>(734)</b>                             | <b>-</b>                                | <b>-</b>                                 | <b>-</b>                                 | <b>-</b>                                 |

(1) K1 shows the link back to Table 1.1.

**Table 3.2: Budgeted Agency Statement of Financial Position —  
as at 30 June**

|                                                 | Estimated<br>actual<br>2002-03<br>\$'000 | Budget<br>estimate<br>2003-04<br>\$'000 | Forward<br>estimate<br>2004-05<br>\$'000 | Forward<br>estimate<br>2005-06<br>\$'000 | Forward<br>estimate<br>2006-07<br>\$'000 |
|-------------------------------------------------|------------------------------------------|-----------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|
| <b>ASSETS</b>                                   |                                          |                                         |                                          |                                          |                                          |
| <b>Financial assets</b>                         |                                          |                                         |                                          |                                          |                                          |
| Cash                                            | 101                                      | 112                                     | 109                                      | 159                                      | 132                                      |
| Receivables                                     | 70                                       | 70                                      | 70                                       | 70                                       | 70                                       |
| Investments                                     | 4,300                                    | 4,900                                   | 2,500                                    | 2,900                                    | 3,400                                    |
| Other                                           | 170                                      | 170                                     | 170                                      | 170                                      | 170                                      |
| <b>Total financial assets</b>                   | <b>4,641</b>                             | <b>5,252</b>                            | <b>2,849</b>                             | <b>3,299</b>                             | <b>3,772</b>                             |
| <b>Non-financial assets</b>                     |                                          |                                         |                                          |                                          |                                          |
| Infrastructure, plant and equipment             | 1,476                                    | 916                                     | 3,361                                    | 2,966                                    | 2,571                                    |
| Intangibles                                     | 53                                       | 53                                      | 69                                       | 95                                       | 121                                      |
| <b>Total non-financial assets</b>               | <b>1,529</b>                             | <b>969</b>                              | <b>3,430</b>                             | <b>3,061</b>                             | <b>2,692</b>                             |
| <b>Total assets</b>                             | <b>6,170</b>                             | <b>6,221</b>                            | <b>6,279</b>                             | <b>6,360</b>                             | <b>6,464</b>                             |
| <b>LIABILITIES</b>                              |                                          |                                         |                                          |                                          |                                          |
| <b>Provisions</b>                               |                                          |                                         |                                          |                                          |                                          |
| Employees                                       | 6,904                                    | 6,955                                   | 7,013                                    | 7,094                                    | 7,198                                    |
| <b>Total provisions</b>                         | <b>6,904</b>                             | <b>6,955</b>                            | <b>7,013</b>                             | <b>7,094</b>                             | <b>7,198</b>                             |
| <b>Payables</b>                                 |                                          |                                         |                                          |                                          |                                          |
| Suppliers                                       | 190                                      | 190                                     | 190                                      | 190                                      | 190                                      |
| <b>Total payables</b>                           | <b>190</b>                               | <b>190</b>                              | <b>190</b>                               | <b>190</b>                               | <b>190</b>                               |
| <b>Total liabilities</b>                        | <b>7,094</b>                             | <b>7,145</b>                            | <b>7,203</b>                             | <b>7,284</b>                             | <b>7,388</b>                             |
| <b>EQUITY</b>                                   |                                          |                                         |                                          |                                          |                                          |
| <b>Parent entity interest</b>                   |                                          |                                         |                                          |                                          |                                          |
| Contributed equity                              | 1,686                                    | 1,686                                   | 1,686                                    | 1,686                                    | 1,686                                    |
| Reserves                                        | 96                                       | 96                                      | 96                                       | 96                                       | 96                                       |
| Retained surpluses or<br>accumulated deficits   | (2,706)                                  | (2,706)                                 | (2,706)                                  | (2,706)                                  | (2,706)                                  |
| <b>Total parent equity interest</b>             | <b>(924)</b>                             | <b>(924)</b>                            | <b>(924)</b>                             | <b>(924)</b>                             | <b>(924)</b>                             |
| <b>Total equity</b>                             | <b>(924)</b>                             | <b>(924)</b>                            | <b>(924)</b>                             | <b>(924)</b>                             | <b>(924)</b>                             |
| <b>Total assets and liabilities by maturity</b> |                                          |                                         |                                          |                                          |                                          |
| <b>Current assets</b>                           | <b>4,641</b>                             | <b>5,252</b>                            | <b>2,849</b>                             | <b>3,299</b>                             | <b>3,772</b>                             |
| <b>Non-current assets</b>                       | <b>1,529</b>                             | <b>969</b>                              | <b>3,430</b>                             | <b>3,061</b>                             | <b>2,692</b>                             |
| <b>Current liabilities</b>                      | <b>3,598</b>                             | <b>3,758</b>                            | <b>3,420</b>                             | <b>3,089</b>                             | <b>2,764</b>                             |
| <b>Non-current liabilities</b>                  | <b>3,496</b>                             | <b>3,387</b>                            | <b>3,783</b>                             | <b>4,195</b>                             | <b>4,624</b>                             |

**Table 3.3: Budgeted Agency Statement of Cash Flows —  
for the period ended 30 June**

|                                                         | Estimated<br>actual<br>2002-03<br>\$'000 | Budget<br>estimate<br>2003-04<br>\$'000 | Forward<br>estimate<br>2004-05<br>\$'000 | Forward<br>estimate<br>2005-06<br>\$'000 | Forward<br>estimate<br>2006-07<br>\$'000 |
|---------------------------------------------------------|------------------------------------------|-----------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|
| <b>OPERATING ACTIVITIES</b>                             |                                          |                                         |                                          |                                          |                                          |
| <b>Cash received</b>                                    |                                          |                                         |                                          |                                          |                                          |
| Appropriations                                          | 23,014                                   | 24,203                                  | 24,441                                   | 24,557                                   | 24,815                                   |
| Goods and services                                      | 220                                      | 280                                     | 280                                      | 291                                      | 303                                      |
| Interest                                                | 135                                      | -                                       | -                                        | -                                        | -                                        |
| <b>Total cash received</b>                              | <b>23,369</b>                            | <b>24,483</b>                           | <b>24,721</b>                            | <b>24,848</b>                            | <b>25,118</b>                            |
| <b>Cash used</b>                                        |                                          |                                         |                                          |                                          |                                          |
| Employees                                               | 17,236                                   | 17,119                                  | 17,390                                   | 17,673                                   | 17,952                                   |
| Suppliers                                               | 5,553                                    | 6,473                                   | 6,449                                    | 6,425                                    | 6,393                                    |
| <b>Total cash used</b>                                  | <b>22,789</b>                            | <b>23,592</b>                           | <b>23,839</b>                            | <b>24,098</b>                            | <b>24,345</b>                            |
| <b>Net cash from<br/>operating activities</b>           | <b>580</b>                               | <b>891</b>                              | <b>882</b>                               | <b>750</b>                               | <b>773</b>                               |
| <b>INVESTING ACTIVITIES</b>                             |                                          |                                         |                                          |                                          |                                          |
| <b>Cash received</b>                                    |                                          |                                         |                                          |                                          |                                          |
| Proceeds from sales of property,<br>plant and equipment | 10                                       | 10                                      | 10                                       | 10                                       | 10                                       |
| <b>Total cash received</b>                              | <b>10</b>                                | <b>10</b>                               | <b>10</b>                                | <b>10</b>                                | <b>10</b>                                |
| <b>Cash used</b>                                        |                                          |                                         |                                          |                                          |                                          |
| Purchases of property, plant<br>and equipment           | 353                                      | 290                                     | 3,295                                    | 310                                      | 310                                      |
| Purchases of investments                                | 200                                      | 600                                     | (2,400)                                  | 400                                      | 500                                      |
| <b>Total cash used</b>                                  | <b>553</b>                               | <b>890</b>                              | <b>895</b>                               | <b>710</b>                               | <b>810</b>                               |
| <b>Net cash from<br/>investing activities</b>           | <b>(543)</b>                             | <b>(880)</b>                            | <b>(885)</b>                             | <b>(700)</b>                             | <b>(800)</b>                             |
| <b>Net increase/(decrease)<br/>in cash held</b>         | <b>37</b>                                | <b>11</b>                               | <b>(3)</b>                               | <b>50</b>                                | <b>(27)</b>                              |
| Cash at the beginning of<br>the reporting period        | 64                                       | 101                                     | 112                                      | 109                                      | 159                                      |
| Cash at the end of the<br>reporting period              | 101                                      | 112                                     | 109                                      | 159                                      | 132                                      |

**Table 3.4: Agency Capital Budget Statement**

|                                           | Estimated<br>actual<br>2002-03<br>\$'000 | Budget<br>estimate<br>2003-04<br>\$'000 | Forward<br>estimate<br>2004-05<br>\$'000 | Forward<br>estimate<br>2005-06<br>\$'000 | Forward<br>estimate<br>2006-07<br>\$'000 |
|-------------------------------------------|------------------------------------------|-----------------------------------------|------------------------------------------|------------------------------------------|------------------------------------------|
| <b>PURCHASE OF NON-CURRENT<br/>ASSETS</b> |                                          |                                         |                                          |                                          |                                          |
| Funded by capital appropriations          | -                                        | -                                       | -                                        | -                                        | -                                        |
| Funded internally by<br>agency resources  | 353                                      | 290                                     | 3,295                                    | 310                                      | 310                                      |
| <b>Total</b>                              | 353                                      | 290                                     | 3,295                                    | 310                                      | 310                                      |

**Table 3.5: Agency Non-financial Assets — Summary of Movement (Budget year 2003-04)**

|                                      | Land   | Buildings | Specialist military equipment | Other infrastructure plant and equipment | Heritage and cultural assets | Computer software | Other intangibles | Total  |
|--------------------------------------|--------|-----------|-------------------------------|------------------------------------------|------------------------------|-------------------|-------------------|--------|
|                                      | \$'000 | \$'000    | \$'000                        | \$'000                                   | \$'000                       | \$'000            | \$'000            | \$'000 |
| Carrying amount at the start of year | -      | -         | -                             | 1,476                                    | -                            | 53                | -                 | 1,529  |
| Additions                            | -      | -         | -                             | 265                                      | -                            | 25                | -                 | 290    |
| Disposals                            | -      | -         | -                             | -                                        | -                            | -                 | -                 | -      |
| Revaluation increments               | -      | -         | -                             | -                                        | -                            | -                 | -                 | -      |
| Recoverable amount write-downs       | -      | -         | -                             | -                                        | -                            | -                 | -                 | -      |
| Net transfers free of charge         | -      | -         | -                             | -                                        | -                            | -                 | -                 | -      |
| Depreciation/amortisation expense    | -      | -         | -                             | (825)                                    | -                            | (25)              | -                 | (850)  |
| Write-off of assets                  | -      | -         | -                             | -                                        | -                            | -                 | -                 | -      |
| Carrying amount at the end of year   | -      | -         | -                             | 916                                      | -                            | 53                | -                 | 969    |
| <b>Total additions</b>               |        |           |                               |                                          |                              |                   |                   |        |
| Self funded                          | -      | -         | -                             | 265                                      | -                            | 25                | -                 | 290    |
| Appropriations                       | -      | -         | -                             | -                                        | -                            | -                 | -                 | -      |
| <b>Total</b>                         | -      | -         | -                             | 265                                      | -                            | 25                | -                 | 290    |

## **NOTES TO THE FINANCIAL STATEMENTS**

### **Basis of accounting**

The financial statements have been prepared on an accrual basis in accordance with the historical cost convention, except for certain assets which are at valuation.

